



# Cannock Chase National Landscape

**Cannock Chase National Landscape Partnership  
Meeting of the Joint Committee  
16<sup>th</sup> March 2026 at 14.00 HRS  
To be held at the Main Conference Room, Staffordshire Wildlife Trust, Wolseley  
Centre, ST17 0WT**

Members of the public are welcome to attend in person.

No.	Time	Item	Item for	Page
1	14:00	Welcome and introductions		<a href="#">1</a>
2	14:05	Apologies and any Substitutes		<a href="#">1</a>
3	14:05	Minutes of the meeting held on 8 <sup>th</sup> December 2025, and matters arising	APPROVAL	<a href="#">1</a>
4	14:10	Public questions		<a href="#">13</a>
5	14:15	<b>Finance report</b> <i>(a) To note progress on the current net revenue position for 2025-26 and the current forecast position</i> <i>(b) To note progress on spend on the capital uplift and Access for All Fund</i> <i>(c) To note progress on spend of the Farming in Protected Landscapes programme</i> <i>(d) To approve a revenue budget for 2026-27</i> Report of the Treasurer to the Joint Committee	(a) INFORMATION (b) INFORMATION (c) INFORMATION (d) DECISION	<a href="#">14</a>
6	14:30	<b>National Landscape Gateway Markers</b> <i>To seek the Committee's views and preference on design options for updated Gateway Markers on the roads into the National Landscape</i> Presentation by Arkwood landscape consultants	DECISION	<a href="#">24</a>
7	15:00	<b>Deer Management</b> <i>To seek approval for a co-ordinated approach to deer management on Cannock Chase with any amendments agreed at the meeting</i> Report of the Land Management Officer	DECISION	<a href="#">25</a>
8	15:10	<b>Historic Environment Strategy</b> <i>(a) To consider the responses from the public consultation of the Draft Plan, and any key changes arising.</i>	(a) INFORMATION	<a href="#">27</a>

		<p><i>(b) To approve the final Strategy with any amendments determined at the meeting.</i></p> <p>Report of the Team Leader</p>	(b) DECISION	
9	15:20	<p><b>Application to the National Lottery Heritage Fund Development Stage Programme</b></p> <p><i>To seek agreement that Cannock Chase National Landscape should participate as a delivery partner in the 'Connecting Cannock Project' development stage proposal being submitted to NLHF by the National Landscapes Association.</i></p> <p>Report of the Team Leader</p>	DECISION	<a href="#">29</a>
10	15:35	<p><b>Annual Conference 2026</b></p> <p><i>To update the Committee about the arrangements for the Cannock Chase National Landscape Annual Conference 2026.</i></p> <p>Report of the Communications Officer</p>	INFORMATION	<a href="#">32</a>
11	15:45	<p><b>Business Plan 2025-2026 – progress report</b></p> <p><i>To update the Committee on progress achieved by the National Landscape Team against the Priority Activities set out in the Business Plan</i></p> <p>Report of the Team Leader</p>	INFORMATION	<a href="#">34</a>
12	16:00	<p><b>Date, time and venue of next meeting</b></p> <p>July 2026 TBC (meeting and AGM) December 2026 TBC (meeting) March 2027 TBC (meeting)</p>		<a href="#">36</a>



Trevor Warburton	(TW)	Friends of Cannock Chase
George Sharp	(GSh)	Cannock Chase SAC Partnership
Doug Smith	(DS)	British Horse Society
Scott Upton	(SU)	West Midlands Bird Club
Jackie Wyke	(JW)	Independent

## **1. Welcome and introductions**

- 1.1 Councillor Pearce opened proceedings and welcomed everyone to the meeting of the National Landscape Partnership Joint Committee.

## **2. Apologies for absence**

- 2.1 The following have stepped down from the Joint Committee:

Glen Probert, Entrust  
Roger Broadbent, West Midlands Bird Club (Chris Evans replacing)

- 2.2 Apologies were received from:

Catherine Mann, Staffordshire County Council  
Cherry Doyle, independent  
Frances Beatty, CLA  
Paul Rigby, South Staffordshire Council

## **3. Minutes of the meeting held on 14 July 2025, and matters arising**

### **Minutes**

- 3.1 The following correction paragraph numbers refer to those used in the minutes of the meeting.

1.3 Councillor Pearce nominated Councillor *Coles* (not Cllr Wilson).  
5.2 *Suffolk* and Essex Coast and Heaths  
5.9 *Flea*/tick treated animals  
9.2 DH should be *DS*

- 3.2 **RESOLVED that:**  
**With these corrections, the minutes of the meeting held on 14<sup>th</sup> July were approved.**

### **Matters arising**

AONB boundary and Hednesford Hills

- 3.3 IM reported back on his research in the Staffordshire County Archives. A meeting on 17 May 1957 of the Cannock Chase Sub-Committee of the Town and Country Planning Committee with representatives of relevant local authorities agreed that the area to be put forward for designation as an Area of Outstanding Natural Beauty should correspond with the area shown in the 1951 County Development Plan as the Cannock Chase Special Landscape Area, with one minor addition.

- 3.4 The boundary of the Special Landscape Area excludes Hednesford Hills. No rationale for the Cannock Chase Special Landscape Area has been found.
- 3.5 IM also reported that in 2005 the Countryside Agency was reviewing all AONB designations nationally and had requested information from AONB Partnerships about any forthcoming requests for boundary reviews. The AONB Team presented a paper to the meeting of the Joint Committee on 13 December 2005 requesting approval to recommend to the Countryside Agency the inclusion of around 120 hectares of the Hednesford Hills area within Cannock Chase AONB. The minutes of the meeting record that this was approved. No record can be found of any subsequent correspondence between the AONB Team and the Countryside Agency, but the minutes of the next Joint Committee meeting on 22 March 2006, under matter arising, record that ‘the JC was advised that the request for Hednesford Hills to be included in the AONB was currently awaiting a decision’ – confirming that the recommendation was sent to the Agency.
- 3.6 In 2006 the Countryside Agency was dissolved and its responsibilities transferred to the new body Natural England. It is likely, therefore, that the Agency’s AONB boundaries review programme along with Cannock Chase AONB’s proposal re Hednesford Hills slipped by the wayside.
- 3.7 **Action. IM to write to Natural England’s Landscapes Designation Team to ascertain what happened to the 2005 recommendation to the Countryside Agency re Hednesford Hills.**

Impacts of pet flea/tick treatments on waterbodies.

- 3.8 Following the Joint Committee’s discussion around the impacts of the chemicals in pet flea/tick treatments on waterbodies on the Chase, the Government published a plan to address the presence of these chemicals in UK waterways. The Plan comprises actions for the short term (communication and education of pet owners about appropriate treatments), medium term (research of the impacts and how the chemicals enter rivers and streams, long term (possible regulatory actions.

Suggestions for improvement from the National Landscape Conference 2025

- 3.9 The following responses were given to suggestions for improvement received from the Conference held in June 2025:

#### **Ideas for improving conferences**

- Provide delegate lists (*yes, but delegates will need to be requested to provide consent in order to comply with GDPR*)
- Exhibition stands (*yes, provided there is sufficient space at the conference venue*)
- Group discussions / more interaction (*yes, this can be taken on board for future conferences*)

#### **Themes for future conferences**

- Heathland management (*heathland management was the theme of the 2019 conference*)
- Volunteering (*Could be a possible theme along with the users’ perspectives for the 2026 conference*)

- User's perspectives

### **Take-away points**

- Use social media and more straight talking! *(We could test stronger messages with a focus group. Social media should be treated as an adjunct to communication, not a replacement)*
- Focus on children and young people *(The joint AONB/SAC Future Guardians programme already encourages engagement with young people. Discussions are underway with Cannock Chase Council (Lynn Evans) to extend this)*
- Bridge the funding gap (green finance) *(IM has been discussing opportunities with the National Landscapes Association and may have something to report to the March meeting of the Joint Committee)*

### **Doing something positive**

- Think and work more collaboratively *(collaborative working underpins everything that we do. Collaboration is a two-way process, however, and partners and decision-makers could do more to think how their activities might impact/benefit the National Landscape)*
- Raise awareness and importance of the Chase *(This is core business for the National Landscape Team)*
- Being more inclusive and accessible *(The Access for All Fund is supporting projects that improve access to the Chase)*

## **4. Public questions**

4.1 The following public question was received: "What can the National Landscape Team do, to restore and protect the rocks on top of Etching Hill?"

4.2 RH described the support and advice that the National Landscape has provided the Trust that is responsible for Etching Hill over the past five years:

- In 2021 CCNL commissioned a condition monitoring assessment for Etching Hill Local Geological Site. This included management recommendations advising to keep some of the scrub cleared from the exposure to prevent deterioration. This was sent to the clerk of the Trustees. We also commissioned an ecological site survey as part of the County Wildlife Sites surveys in 2019 which included management recommendations.
- CCNL volunteers have been carrying out Fixed Point Photography since 2004 showing habitat condition and any landscape change, including in 2025.
- In May 2025 members of the CCNL team met with representatives of the Trust on site and provided conservation and recreational advice. This was followed up via email, including contacts regarding who could advise them on the practicalities of managing a charitable Trust.
- Between 2022-25 a total of £12,546.70 was awarded to Staffordshire Wildlife Trust via the FiPL programme to restore the heathland through the removal of invasive scrub, bracken control and the establishment of regular volunteer work parties. Enhanced recolonisation of floristic and invertebrate heathland species is encouraged by creating multiple bare-earth scrapes. Local engagement and education improved through updating and replacing interpretation on site. A dog faeces bag dispenser was installed.
- SWT have been invited by NE to apply for a Higher Tier Stewardship Agreement which could include the open heathland area at Etching Hill but not the woodland.

If successful, this will fund SWT time managing the open area over a 10-year period. SWT (Jeff Sim) is happy to take any further questions direct via email.

- 4.3 As previously advised, the National Landscape can potentially assist with further funding for conservation and access works. If there isn't one, it might be worthwhile a management plan being prepared for the site to provide some direction.

## 5. **Finance report**

- 5.1 JB advised the following:

### **Revenue Budget Update 2025/26**

- The current forecast outturn position for the Core budget is a breakeven position.
- Currently £7,300 of the SDF is unallocated, but this can be used to offset an overspend against AONB Projects.

### **Access for All Fund and Capital Uplift**

- Access for All projects and Capital Uplift projects are anticipated to break even against their respective budget allocations.

### **Farming in Protected Landscape**

- The current forecast position is a breakeven position.

### **AONB Reserves**

- It is anticipated that the balance on the reserve at the end of 2025/26 will be £91,280.

### **2026/27 Cannock Chase National Landscape Net Revenue Budget**

- 5.2 JB informed the Committee that Defra had not yet announced a new funding settlement and that, therefore, it is not possible to set the 2026/27 revenue budget at this stage. National Landscapes are anticipating, at best, a flatline settlement or, at worst, a reduction in the annual grant allocation of up to 9%. A range of budgetary options was presented for Members to indicate their preferred option (3 for a 9% reduction, and 1 for a 'flatline' Defra grant settlement).
- 5.3 In response to Members' questions, JB confirmed that the level of Reserves needed should be as a minimum 10% of the value of the core budget, and that the Reserves are ring-fenced to the National Landscape.
- 5.4 Members agreed that:
- Option 4, in respect of a flatline settlement is an acceptable way forward.
  - Option 1 would reduce the AONB Reserves by too large an amount.
  - Option 3 proposing small increases in LA contributions was acceptable.
  - For the options presenting a 9% reduction, the following was in order of preference: (1) Option 2; (2) Option 3, and (3) Option 1.

5.5 **RESOLVED that:**

**(1) Progress on the current net revenue position for 2025-26 and the current forecast position is noted.**

**(2) Progress on spend on the capital uplift and Access for All Fund is noted.**

**(3) Progress on the spend of the Farming in Protected Landscapes programme is noted.**

**(4) If the Defra grant settlement for 2026/26 is 'flatline', then Option 4 as presented in the paper is acceptable.**

**(5) If the Defra grant settlement for 2025/26 is a 9% reduction, then Option 2 as presented in the paper is the preferred option.**

**6. Historic Environment Strategy – Consultation Draft**

6.1 IM explained that the National Landscape Team working with the County Archaeologist and partners in the historic environment sector has prepared an Historic Environment Strategy for the National Landscape, entitled '*Chase past, present and future*', that will take forward policies set out in the AONB Management Plan 2025-2030.

6.2 The Strategy highlights the importance of Cannock Chase for the historic environment and the social, environmental and economic benefits it brings. The challenges facing the historic environment are then summarised, along with who is responsible for its protection. It sets out a framework for UNDERSTANDING, ENJOYING and CARING for the historic environment of Cannock Chase, and includes an ambitious portfolio of projects many of which we hope to take forward with partners over the lifetime of the current Management Plan.

6.3 If approved, feedback on the Consultation Draft will be invited via an online questionnaire for a 6-week period between December 2025 and January 2026. A report will be produced summarising the responses received from the public consultation and how these have been addressed. A revised, final version of the Strategy will be presented for approval and adoption at the next meeting of the Joint Committee.

6.4 The following comments were received:

- HC thanked officers to get to this point and advised that the project portfolio needs to be realistic about what it can achieve.
- GS commented that the Strategy is a great read and raises awareness of what we have and the importance of education.
- SB advised that the consultation period needs to make allowance for the Christmas break.

6.5 **RESOLVED that:**

**The Consultation Draft of the Historic Environment Strategy is approved for consultation.**

**7. Guide for highways improvement and management**

7.1 IM presented for approval an updated Guide for highways improvement and management on the National Landscape. The Guide aims to ensure that the environmental impacts of highways, and the ways in which they are managed, are as

sympathetic as possible to the natural beauty of the National Landscape. Key to this is the desire to retain the special character of the area while ensuring that highways provide a convenient and safe network for travellers.

7.2 This guidance has been produced for staff working in Staffordshire Highway Authority, statutory undertakers and other organisations with responsibility for the road network and highways asset management within the National Landscape. It has been developed with the input of staff in the Highway Authority.

7.3 The following comments were received:

- HC expressed praise for the Guide, and that it needs to be used and integrated within highway programmes.
- DS thought the Guide was very informative, but that he would like to see the inclusion of an additional paragraph to encourage safe and responsible driving.
- GS highlighted the legibility of white font used on ochre background in the document.
- IM responded that the Guide will be amended to accommodate these suggested changes.

7.4 **RESOLVED that:**

**The Guide is approved, subject to the amendments.**

## **8. National Landscape Association Chair's Conference**

8.1 The Committee was updated by the Chair about some key take-away points from the National Landscape Chairs' Conference held on 20th November in London.

8.2 This annual gathering for the Chairs and senior officers of all the National Landscapes is an opportunity to consider the major policy and strategic issues which National landscapes must address. After presentations of the achievements of a selection of the National Landscapes, delegates heard about the work of the Office for Environmental Protection, planning reforms and strategic land use, and the Nature Friendly Farming Network. In her presentation, Mary-Ann Ochota, President of the CPRE asked the provocative question whether the mission of National Landscapes is alienating more than it is galvanising? Finally, officers from the National Landscapes Association updated delegates on a number of national policy reforms including local planning and infrastructure changes in England, changes to the purposes and governance of National Landscapes in England, and the implications of Local Government Re-organisation for National Landscapes.

8.3 **RESOLVED that:**

**The update was noted**

## **9. Local Government Re-organisation in Staffordshire**

9.1 The Committee was updated about the potential implications for the National Landscape arising from Local Government Re-organisation in Staffordshire.

9.2 5 different options have been put forward to Government. For the north-south splits, 100% of the National Landscape would lie within the new southern unitary council area.

For the east-west split and other two variations, 95% of the National Landscape will lie in one of the unitary council areas, and 5% in another.

9.3 Whichever option is chosen there are implications for the National Landscape Partnership and officers:

- The National Landscape will have a new host authority
- Local authority core funding contributions will need to be established
- Clarification of partnership support and running costs
- There will be new Committee structures and processes to get used to
- New governance arrangements will be required
- National Landscape staff will be transferred across to the new host authority

9.4 The process leading up to vesting day and for some period of time afterwards has the potential to result in significant distraction and disruption for our core business, as well as for staff.

9.5 The following comments were received:

- JSH – LGR has been imposed on Staffordshire; it isn't wanted, and all of the local authorities have written to Government requesting them to think again.
- HC asked if the implications could be assessed for each option and brought back to the March meeting of the Joint Committee for Members to consider making representations? TP responded that any impact assessment should be carried out when the Government had made its final decision.

9.6 **RESOLVED that:**  
**The update was noted.**

## 10. Strategic priorities for 2025-2026

10.1 The Committee was updated on the progress achieved against the strategic priorities included in the National Landscape Team's Business Plan.

10.2 Overall, progress against strategic priorities is a mixed picture. Whilst half of the actions are on track, our ability to deliver some activities has been impacted by a combination of limitations Defra has set on how we can spend this year's capital uplift (specifically, what counts as capital expenditure), as well as the capacity of the Team and some partners. We are having to deliver more activities ourselves, which will mean they will take longer to achieve; whilst others are going to be put on hold and re-visited at a later date.

10.3 The following comments were received:

- HC drew attention to other key projects being delivered by partners such as, the plans for Cannock Chase Visitor Centre
- GS commented that the overall picture was still positive. He asked what the implications were for those activities it has not been possible to progress? IM hoped that other resources will be secured, but that they would just take a little longer to deliver.

10.4 **RESOLVED that:**  
**The update was noted**

**11. National Heathland Conference 2026**

11.1 RH reported that the 2026 National Heathland Conference will take place on Cannock Chase between 8 – 10 September.

11.2 This biennial event brings the heathland community together to share best practise, the latest science and practical trials of management techniques and further the cause of conservation of heathlands. Around 150 delegates are expected, and the Conference presents a great opportunity to showcase Cannock Chase and the work of our partners on a national stage, as well as to learn from what is happening on heathlands elsewhere in the country and in Europe. A Steering Group involving Ecological Consultants, Senior Specialist – Heathland, at NE, land managers from Staffordshire County Council and Cannock Chase National Landscape are putting together the conference programme, which will comprise indoor presentations and discussions as well as field trips on the Chase.

11.4 The following comments were received:

- HC commented that it is good to showcase Cannock Chase in this way, and asked whether there will be opportunities for Joint Committee members to participate? RH confirmed that there would.

11.5 **RESOLVED that:**  
**The report was noted.**

**12. Date, time and venue of next meeting**

12.1 The date and venue of the next meeting of the Joint Committee is confirmed as:

- *Monday 16 March 2026, 2-4 pm, (Wolseley Centre)*

**PART TWO (circulation of minutes restricted to members of the Joint Committee)**

The Chairman moved: "That the public be excluded from the meeting for the following items of business which involve the likely disclosure of information as defined in the paragraphs of Part 1 of Schedule 12A of the local Government Act 1972 (as amended) indicated below".

**13. Staff update and proposals**

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**Item 4****Public questions****Item for:**

Questions received (in advance) from members of the public

**Author:**

None

**Financial implications:**

None

**Recommendations:**

The Committee notes the questions and is invited to respond.



7. The detailed net positions for AONB Projects (approved budget £15,150), Access for All Projects (approved budget £115,786) and Capital Uplift Projects (Approved budget £151,176) are set out in *Appendix 3*. Currently, there is an overspend of £6,078 against AONB Projects, which will be met from the underspend of the Sustainable Development Fund as reported in para. 6 above. A nominal £11 of the Access For All Projects and £16,647 of the Capital Uplift Projects budgets remains unallocated. Any underspend at the year-end will have to be returned to DEFRA.

### **Farming in Protected Landscapes Programme**

8. Since July 2020, the National Landscape Team has been delivering Defra's Farming in Protected Landscapes (FiPL) programme collaborating with farmers and land managers. This FiPL funding is provided by DEFRA and is additional funding on top of the annual core grant that the National Landscape receives.
9. The detailed net position for the Farming in Protected Landscapes Programme is set out in *Appendix 4* and is compared to the approved budget of £552,890. The current forecast outturn position when compared to budget is for an overall breakeven position. In the event of there being any underspend on the Programme, at the year-end, then this will have to be returned to DEFRA.

### **Reserve**

10. The opening balance on the Cannock Chase AONB Reserve currently stands at £84,300 for 2025/26. A summary of the Reserve is attached as *Appendix 5*.
11. It has previously been recommended that the priorities for the use of the Reserve Fund should be as follows:
- Income from sales, donations and consultancy work should be available to supplement the delivery of projects within the Annual Action Plans and to provide 'matched funding' for any major grant applications, and,
  - The remaining funds should be earmarked to enable the AONB unit to respond to the implications of any potential future reductions in funding.
12. These priorities are reviewed annually in December of each year.
13. It is anticipated that the balance on this Cannock Chase AONB reserve at the end of 2025/26 will be £91,430 after taking account for proposed transfers in of £1,130 in sales income; the SDF Administration fee of £1,000 along with £5,000 staff time recharge income from the Farming in Protected Landscapes budget for AONB staff and Finance colleagues time spent administering and monitoring the programme during the current financial year.

### **2026/27 Cannock Chase AONB Net Revenue Budget**

14. At the 9<sup>th</sup> of December 2025 Cannock Chase National Landscapes Joint Committee, Members considered a range of 2026/27 budget setting options, 4 in total, to achieve a

balanced AONB Core & Project Costs net revenue budget, given that DEFRA had yet to announce its annual grant funding allocation to the Cannock Chase AONB Partnership.

15. At that meeting, Members agreed to budget setting Option 4, based on the assumption that the AONB would receive a 'flat line' DEFRA grant settlement set at the same level of funding as in 2025-26, i.e. no inflationary uplift, which has meant that annual pay inflation and incremental growth, totalling £4,840 would need to be funded by a combination of a reduction in Core Activity expenditure of £2,420 and the draw down of £2,420 from the AONB reserve to produce a balanced AONB Core & Projects net revenue budget.
16. The 2026/27 AONB Core & Projects budget, totalling £491,332 is now presented for approval following confirmation from DEFRA that the 2026/27 Core Grant is to remain at 2025/26 funding levels and is attached as *Appendix 6*. The proposed budget includes further grant allocations for Access for All funding (£115,786) and Capital Uplift (£151,176).

### **2026/27 Farming in Protected Landscapes Programme**

17. In respect to the Farming in Protected Landscapes (FiPL) Programme, DEFRA has announced that the current project delivery programme is to be extended by an additional 3 years and have confirmed the 2026/27 grant allocation, plus the next 2 years funding as indicative grant allocations. For 2026/27, the FiPL grant allocation has been confirmed at £556,763 which represents a nominal increase of £3,874 on the current 2025/26 grant allocation. With the impact of cost of living increases, this effectively means a cut in real terms in 2026/27 which potentially could be further compounded in the subsequent 2 years depending on the final grant allocations awarded.
18. The detailed net budget position for Farming in Protected Landscapes (FiPL) Programme for 2026/27 is set out at *Appendix 7*.

### **Equalities Implications**

19. This report has been prepared in accordance with the Equal Opportunities policies of the County Council.

### **Legal Implications**

20. Actions recommended in this report are in accordance with the provisions of the Cannock Chase AONB Partnership Agreement.

### **Resource and Value for Money Implications**

21. This report recommends actions to ensure the continued efficient delivery of the Cannock Chase AONB Management Plan and reflects the principles set out in the Partnership Agreement.

### **Risk Implications**

22. If continuity of funding and spend are not continued as recommended to the Joint Committee, then the five authorities involved in the current Partnership will need to seek other methods of fulfilling their statutory obligations for the AONB under the Countryside and Rights of Way Act 2000.

### **Recommendations**

23. The following recommendations are made to the Joint Committee:
- (1) That progress on the current net revenue budget for 2025/26 and its current forecast outturn position is noted.
  - (2) That progress on spend of the Access for All and Capital Uplift projects for 2025/26 is noted.
  - (3) That progress on spend for the Farming in Protected Landscapes Programme for 2025/26 is noted.
  - (4) That the Joint Committee notes and approves the 2026/27 net revenue budget set.

## Cannock Chase AONB Joint Committee

## Cannock Chase AONB Core &amp; Project Costs

## Budget Update for 2025/26

	Budget	2025 Actuals	Predicted Outturn	Variation
	£	£	£	£
<b>Core Budget</b>				
Salaries	169,150	99,354	170,320	1,170
Training Expenses	1,510	335	1,510	0
Travel and Subsistence	700	673	1,030	330
<b>Staff and Associated Costs</b>	<b>171,360</b>	<b>100,363</b>	<b>172,860</b>	<b>1,500</b>
Office Equipment	1,400	1,517	2,040	640
Volunteer Costs	500	107	500	0
National Liaison	3,160	2,691	2,691	-469
Print & Publicity	4,140	4,411	3,985	-155
Annual Conference	2,000	1,429	1,429	-571
Core Activity (including monitoring, community involvement, etc)	5,240	0	4,295	-945
Partnership Running Costs	9,000	0	9,000	0
<b>Core Budget Subtotal</b>	<b>196,800</b>	<b>110,518</b>	<b>196,800</b>	<b>0</b>
<b>Revenue Projects:</b>				
Sustainable Development Fund	10,000	1,700	4,000	-6,000
AONB Projects	15,150	3,000	17,830	2,680
<b>Revenue Projects Subtotal</b>	<b>25,150</b>	<b>4,700</b>	<b>21,830</b>	<b>-3,320</b>
<b>Capital Projects:</b>				
Access for All Projects	115,790	8,527	114,523	-1,267
Capital Uplift Projects	151,180	0	78,586	-72,594
<b>Capital Projects Subtotal</b>	<b>266,970</b>	<b>8,527</b>	<b>193,109</b>	<b>-73,861</b>
<b>Total Budget/Initial Forecast Outturn</b>	<b>488,920</b>	<b>123,746</b>	<b>411,739</b>	<b>-77,181</b>
<b>Funded By:</b>				
<b>DEFRA Grant</b>				
Core	-147,600	-124,297	-147,600	0
Sustainable Development Fund	-10,000	-7,500	-4,000	6,000
AONB Projects	-15,150	-11,363	-17,830	-2,680
<b>DEFRA Revenue Grant Subtotal</b>	<b>-172,750</b>	<b>-143,160</b>	<b>-169,430</b>	<b>3,320</b>
<b>Local Authority Contributions</b>				
Lichfield District Council	-2,460	0	-2,460	0
South Staffordshire District Council	-2,460	0	-2,460	0
Cannock Chase District Council	-9,840	-9,840	-9,840	0
Stafford Borough Council	-9,840	-9,840	-9,840	0
Staffordshire County Council	-24,600	-24,600	-24,600	0
<b>Local Authority Contributions Subtotal</b>	<b>-49,200</b>	<b>-44,280</b>	<b>-49,200</b>	<b>0</b>
<b>Total Revenue Funding</b>	<b>-221,950</b>	<b>-187,440</b>	<b>-218,630</b>	<b>3,320</b>
<b>DEFRA Capital Grant</b>				
Access for All Projects	-115,790	-86,840	-114,523	1,267
Capital Uplift Projects	-151,180	-113,382	-78,586	72,594
<b>DEFRA Capital Grant Subtotal</b>	<b>-266,970</b>	<b>-200,222</b>	<b>-193,109</b>	<b>73,861</b>
<b>Funding from(+)/to reserve(-)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Funding</b>	<b>-488,920</b>	<b>-387,662</b>	<b>-411,739</b>	<b>77,181</b>

## Cannock Chase AONB Joint Committee

## Sustainable Development Fund

## Budget Update for 2025/26

	Budget	2025 Actuals	Predicted Outturn	Variation
	£	£	£	£
<b>Approved Projects</b>				
Friends Of Hednesford Park & Cannock Mental Health Hub	500	500	500	0
Redstart nest box scheme	870	0	870	0
Cannock Chase Bat Surveys	785	0	785	0
Replacement bat boxes for Brocton Quarry / Old Acre Lane	767	0	767	0
Uncommitted	6,078	0	0	-6,078
<b>Approved Projects Total</b>	<b>9,000</b>	<b>500</b>	<b>2,922</b>	<b>-6,078</b>
<b>Admin Fees</b>	1,000	0	1,000	0
<b>SDF Funding Transfer to AONB Projects</b>	0	0	0	0
<b>Total Budget/Initial Forecast Outturn</b>	<b>10,000</b>	<b>500</b>	<b>3,922</b>	<b>-6,078</b>

## Cannock Chase AONB Joint Committee

## AONB Projects, Access For All and Capital Uplift

## Budget Update for 2025/26

	Budget	2025 Actuals	Predicted Outturn	Variation
	£	£	£	£
<b>Approved Projects:</b>				
<b>AONB Projects:</b>				
White-clawed crayfish survey traps	830	0	830	0
Red Wood Ant feasibility study	2,000	2,000	2,000	0
Research & development for place attachment project with young people.	3,000	3,000	3,000	0
Adder land manager workshop 19 February 2026	700	0	700	0
Contribution to peat survey	1,542	0	1,542	0
Parabolic detectors for identifying birds	1,044	870	1,044	0
Bat detectors	476	0	476	0
Dark skies event 25 February 2026	500	0	500	0
Deer census and impact study	5,057	0	11,135	6,078
<b>AONB Approved Projects Total</b>	<b>15,150</b>	<b>5,870</b>	<b>21,228</b>	<b>6,078</b>
<b>Access for All Projects:</b>				
Upgrade pedestrian bridge (Wolseley Centre, Staffordshire Wildlife Trust)	8,527	8,527	8,527	0
Upgrade steps (Milford Common)	12,880	12,880	12,880	0
Bird box viewing screen	140	0	140	0
Wall map (Cannock Chase Visitor Centre)	695	0	695	0
Spotting scope and binoculars for guided walks	510	0	510	0
Installation of interpretation panels X4 (Hednesford Hills), X1 Hazelslade LNR	14,500	0	14,500	0
Installation of X5 interpretation panels (Beaudesert Hall)	10,835	6,246	10,835	0
Upgrade car park entrance signs (Cannock Chase Country Park)	8,850	0	8,850	0
National Landscape road gateway markers design strategy and options	18,840	9,420	18,840	0
Surface enhancements (Toc-H trail)	2,248	0	2,248	0
Accessible demonstration beds, Arcadia Forest Garden	7,055	0	7,055	0
Signage and interpretation, Arcadia, Forest Garden	5,000	0	5,000	0
Viewing bench in Forest Garden (Shugborough Estate)	6,500	0	6,500	0
Creation of upgraded and more accessible National Landscape website	13,500	0	13,500	0
Participants medals for Future Guardians of Cannock Chase	1,500	0	1,500	0
Walking booklet re-print	1,795	0	1,795	0
Military history leaflet - artwork and design	700	0	700	0
Military history leaflet	1,200	0	1,200	0
Illustration for military history leaflet	500	0	500	0
Uncommitted	11	0	0	-11
<b>Access For All Approved Projects Total</b>	<b>115,786</b>	<b>37,073</b>	<b>115,775</b>	<b>-11</b>
<b>Capital Uplift Projects:</b>				
Surface enhancements (RAF Hednesford Trail)	12,730	0	12,730	0
Purchase of trail cameras for beavers	2,509	0	2,509	0
Purchase of equipment to rip and re-grade paths to improve the access experience and resilience to extreme weather events (Cannock Chase Country Park)	664	0	664	0
Heathland creation, RAF Hednesford, Cannock Chase Country Park	6,870	6,870	6,870	0
Purchase of equipment for heathland management	15,625	0	15,625	0
Purchase of equipment to manage heathland and ancient semi-natural woodland	43,579	0	43,579	0
Purchase of water bowser and wheel clamp for livestock grazing	2,330	0	2,330	0
Heathland creation, Stile Cop SBI	1,200	1,200	1,200	0
Heathland creation for adders, New Hayes tip SBI	1,500	0	1,500	0
Climate action weather technology, Arcadia, Forest Garden	3,822	0	3,822	0
Trial installation of Sustainable Urban Drainage (SuDS) pods	29,200	0	29,200	0
Trial Eco Churches project	10,000	0	10,000	0
Website hosting and maintenance for 3 yrs	4,500	0	4,500	0
Uncommitted	16,647	0	0	-16,647
<b>Capital Uplift Projects</b>	<b>151,176</b>	<b>8,070</b>	<b>134,529</b>	<b>-16,647</b>
<b>TOTAL</b>	<b>282,112</b>	<b>51,013</b>	<b>271,531</b>	<b>-10,580</b>

## Farming in Protected Landscapes Grant

## Budget Update for 2025/26

	Budget	2025 Actuals	Predicted Outturn	Variation
	£	£	£	£
<b>Farming in Protected Landscapes Expenditure:</b>				
Programme Advice & Guidance	65,625	39,106	65,625	0
Programme Administration	41,545	25,002	41,545	0
Admin Fee	5,000	0	5,000	0
Project Spend	440,720	122,449	440,720	0
<b>Total</b>	<b>552,890</b>	<b>186,557</b>	<b>552,890</b>	<b>0</b>

## Cannock Chase AONB Reserve

Financial Year	Opening Balance	Income/Sales	Membership Fees	Visitor Survey Work	Website Development	Admin Fees	Transfer to/from Reserve	Balance of Admin Fees / Underspends	Interest	Transfer To Fund Core Service	Closing Balance
	£	£		£		£	£	£	£	£	£
2007/2008	10,214						-1,766	-1,766			8,448
2008/2009	8,448	572				9,303	-1,590	7,713			16,733
2009/2010	16,733	1,326				6,166	-371	5,795			23,854
2010/2011	23,854	896	525	9,564		4,744	-921	3,823			38,662
2011/2012	38,662	1,240	1,367	17,845		3,983	-4,204	-221			58,893
2012/2013	58,893	387	1,108			3,218	-533	2,685	195		63,270
2013/2014	63,270	1,001	1,675			2,459	0	2,459	249		68,654
2014/2015	68,654	596	1,720			1,327	-54	1,273	289		72,532
2015/2016	72,532		569			500	-2,383	-1,883	293		71,512
2016/2017	71,512	1,475	553			1,565	-108	1,457	132		75,129
2017/2018	75,129	1,471	52			1,809	30,703	32,512	189		109,353
2018/2019	109,353	169	104			2,056	34,361	36,417	685		146,728
2019/2020	146,728					2,307	-94,792	-92,485	577		56,204
2020/2021	54,819					1,307	0	1,307	78		56,204
2021/2022	56,204	5,740				1,000	3,418	4,418	44		66,406
2022/2023	66,406	644				1,000	1,026	2,026	1,372		70,448
2023/2024	70,448	1,051				1,000	0	1,000	3,195	-6,292	69,401
2024/2025	69,401	1,539				6,156	3,712	9,868	3,492	0	84,300
2025/2026	84,300	1,130				6,000		6,000			91,430
		19,239	7,673	27,409	0	55,900	-33,502	22,398	10,789	-6,292	91,430

## Appendix 6

## Cannock Chase AONB Joint Committee

## Cannock Chase AONB Core &amp; Project Costs

## Proposed Budget 2026/27

		Budget £
<b>Core Budget</b>		
Salaries	173,990	
Training Expenses	1,510	
Travel and Subsistence	700	
<b>Staff and Associated Costs</b>	<b>176,200</b>	
Office Equipment	1,400	
Volunteer Costs	500	
National Liaison	3,160	
Print & Publicity	4,140	
Annual Conference	2,000	
Core Activity (including monitoring, community involvement, etc)	2,820	
Partnership Running Costs	9,000	
<b>Core Budget Subtotal</b>	<b>199,220</b>	
<b>Revenue Projects:</b>		
Sustainable Development Fund	10,000	
AONB Projects	15,150	
<b>Revenue Projects Subtotal</b>	<b>25,150</b>	
<b>Capital Projects:</b>		
Access for All Projects	115,786	
Capital Uplift Projects	151,176	
<b>Capital Projects Subtotal</b>	<b>266,962</b>	
<b>Total Core Expenditure</b>	<b>491,332</b>	
<b>Funded By:</b>		
<b>DEFRA Grant</b>		
Core	-147,600	
Sustainable Development Fund	-10,000	
AONB Projects	-15,150	
<b>DEFRA Revenue Grant Subtotal</b>	<b>-172,750</b>	
<b>Local Authority Contributions</b>		
Lichfield District Council	-2,460	
South Staffordshire District Council	-2,460	
Cannock Chase District Council	-9,840	
Stafford Borough Council	-9,840	
Staffordshire County Council	-24,600	
<b>Local Authority Contributions Subtotal</b>	<b>-49,200</b>	
<b>Total Revenue Funding</b>	<b>-221,950</b>	
<b>DEFRA Capital Grant</b>		
Access for All Projects	-115,786	
Capital Uplift Projects	-151,176	
<b>DEFRA Capital Grant Subtotal</b>	<b>-266,962</b>	
<b>AONB Reserve</b>	<b>-2,420</b>	
<b>Total Core Income</b>	<b>-491,332</b>	

**Appendix 7****Cannock Chase AONB Joint Committee****Farming in Protected Landscapes Grant****Proposed Budget 2026/27**

	<b>Budget</b>
	<b>£</b>
<b>Farming in Protected Landscapes Expenditure:</b>	
Programme Advice & Guidance	65,624
Programme Administration	41,544
Admin Fee	5,000
Project Spend	444,595
<b>Total</b>	<b>556,763</b>

<b>Item 6</b>	<b>National Landscape Gateway Markers</b>
<b>Item for:</b>	Decision
<b>Author:</b>	Presentation by Arkwood landscape consultants
<b>Financial implications:</b>	The cost of the commission is being met from the National Landscape Capital Uplift.
<b>Recommendations:</b>	The Committee is invited to ask questions and to agree a preferred design option.



- **Monitor trends** in deer populations and impacts on habitats and implement control measures when appropriate.
- **Undertake regular deer census and impact assessments** – sharing this information as appropriate with land managers and landowners on Cannock Chase and surrounds.
- **Support a Deer Management Group** for Cannock Chase that promotes a responsible and collaborative approach to deer management.
- **Follow best practice guidelines** for deer control.
- **Work with farmers, foresters and landowners** to find practical solutions to reduce deer impacts, including signposting to funding.
- **Continue to use deer deterrents** and investigate other new ways to prevent collisions to protect both road users and deer.
- **Promote understanding and responsible behaviour** for the safe and respectful enjoyment of deer on Cannock Chase.

### Government guidance for deer management

8. The publication of a framework for deer management on Cannock Chase coincides with the government's announcement on 20 February 2026 of [new measures for landowners, foresters and farmers across England to reduce the damaging impacts of deer on woodlands and wildlife](#). The package of measures includes: dedicated deer officers to provide clearer, more accessible advice and coordination; grant funding to support effective deer management activity; streamlined licensing processes to cut red tape and enable faster action, and; potential changes to night shooting and close season licensing, allowing land managers to better protect crops, timber and habitats where there is a clear need.

### Recommendation

9. The Committee is requested to approve the framework for deer management on Cannock Chase, subject to any amendments determined at the meeting.

### Appendices

Framework for deer management (issued separately).



- **Ease of Reference** (for example, projects in the Project portfolio have been numbered).
- **Grammatical/clarification of meaning/spelling**
- **Project portfolio** - Changes to indicative partner support. Removal of the SAC Partnership from the list of potential partners as the historic environment is not part of its remit.

### **Next steps**

7. Following approval, the Strategy will be prepared for publication; illustrated with photographs and graphics to create an inspiring document. The published Strategy will then be circulated and promoted, and work will begin to implement its actions and projects.

### **Recommendations**

8. The Committee is requested to approve the final Historic Environment Strategy, with any amendments determined at the meeting.

### **Appendices (issued separately)**

Report on the Public Consultation of the Historic Environment Strategy.  
Final version of the Historic Environment Strategy.



development phase began in June 2025 and will run for 18 months until December 2026. This will be followed by an indicative delivery phase from 2027 to 2035.

### **Summary of the Connecting Cannock Project**

5. Connecting Cannock will be designed to strengthen the shared ability of local partners to look after Cannock Chase National Landscape. It will focus on improving understanding of the landscape, its nature, heritage and its pressures. It will bring together land managers, nature and heritage specialists, community organisations and local residents to create a co-ordinated programme of shovel-ready activities for future delivery.
6. Cannock Chase National Landscape is both small and nationally important with rare heathland, ancient woodland, historic landscapes and archaeological features. These strengths are balanced by heavy visitor footfall, development pressures, climate impacts, other forces for change, and fragmented management arrangements. The proposal will align closely with the new AONB Management Plan and supporting documents such as, the emerging Historic Environment Strategy, Recreation Management Strategy and Local Nature Recovery Strategy, and enable plans to be developed and taken forward for habitat restoration, cultural heritage, visitor management, interpretation and community involvement.

### **Proposed staffing and capacity**

7. The development stage would fund three main areas of capacity, hosted by the NLA but embedded locally within the Cannock Chase National Landscape Team:
  - A full time Engagement Officer who would lead conversations with communities and partners to help local people to develop heritage and nature projects and ensure that the voices of groups that are currently under-represented are included.
  - A 0.8 FTE Project Manager who would coordinate the partnership, oversee research and mapping work and prepare an investment-ready landscape scale proposal for submission to major funders.
  - Access to the National Landscapes Association Data Officer for one day a week to provide mapping, support consolidate existing evidence and help create a shared picture of the condition of the Landscape.

### **Partnership arrangements**

8. If the application to NLHF is approved the National Landscapes Association would act as the employer and accountable body to remove any barriers and help build capacity. Cannock Chase National Landscape would embed the posts within the team so that work is integrated locally. A steering group of the main landowners, local authorities and community organisations would guide the work. This arrangement ensures consistency across the national programme while keeping control of local delivery with the partnership. A Memorandum of Understanding (MoU) would be drawn up between the National Landscapes Association and Staffordshire County Council as the accountable body for Cannock Chase National Landscape to reflect the above.

## Rationale and timing

9. The project is considered timely. The new AONB Management Plan sets out clear priorities but current capacity limits the speed at which these can be taken forward. National policy changes including Local Nature Recovery Strategies offer new opportunities for investment but only if Cannock Chase has the evidence, community engagement and partnership strength needed to act quickly. The bid provides a practical way to address the long-standing need for co-ordinated delivery capacity. Without this support the National Landscape Partnership may struggle to respond effectively to pressures on the area and may miss future funding opportunities.

## Anticipated benefits and legacy

10. By the end of the development stage the partnership would have a shared evidence base covering nature, heritage and visitor pressures, and community needs. Relationships between partners would be stronger and community involvement would be deeper and more inclusive. The project would have prepared a fully developed investment proposal capable of attracting long-term funding for heritage protection, nature recovery, recreation management and greater community involvement. This may lead to a large-scale grant application to the National Lottery Heritage Fund through its [Landscape Connections investment programme](#).
11. All data, materials and learning generated through the project would remain with Cannock Chase National Landscape and would support implementation of the AONB Management Plan.

## Financial considerations

12. The project does not require match funding from Cannock Chase National Landscape. All staffing and associated costs described in 7 above would be covered by the grant. The main commitment required from the National Landscapes Team is supporting the roles and co-ordination of activities during the lifetime of the project.

## Next steps

13. If the Joint Committee agrees with the recommendation, the next steps would be:

**April-June 2025.** National Landscapes Association prepares the application with Cannock Chase National Landscape Team input.

**End June 2025.** Application submitted to NLHF Regional Team (applications below £250,000 are considered regionally).

**Jul/Aug/Sept 2025.** Application considered by NLHF (usually within an 8-12 week turnaround)

**September 2025 – February 2027.** Connecting Cannock Chase development phase.

## Recommendation

14. The Committee agrees that Cannock Chase National Landscape should participate as a delivery partner in the Connecting Cannock development stage proposal being submitted to the National Lottery Heritage Fund by the National Landscapes Association.

## Item 10 Cannock Chase National Landscape Conference 2026

**Item for:** Information

**Author:** Samantha Hall, Communications Officer

**Financial implications:** Expenditure associated with holding the Annual Conference is met from the National Landscape core budget.

**Recommendations:** The Committee notes the proposed arrangements for the Annual Conference 2026, and is invited to ask questions

### Context

1. An Annual Conference is a requirement of the Cannock Chase AONB Partnership Agreement and an expectation of Defra. It is also an integral delivery tool of the National Landscape's communication plans allowing the Partnership to celebrate its achievements and for partners and stakeholders to express their views and opinions on delivery against the AONB Management Plan and how the natural beauty of Cannock Chase should be conserved and enhanced.

### Proposed arrangements

2. Provisional arrangements for the 2026 Annual Conference are as follows:
  - Date: Wednesday 3<sup>rd</sup> June
  - Time: 10.30am – 3.30pm (registration and networking from 09.45am)
  - Venue: Aquarius Ballroom, Hednesford. Free car parking is adjacent to the venue, which is fully accessible.
  - Refreshments: Coffees/teas and a light lunch will be provided.
  - Booking: The conference is free to attend, and delegates will be required to book using an online system. Booking will be open from 1<sup>st</sup> May, and numbers of delegates will be limited to 100.
  - Exhibitions: Partners will be invited to bring exhibitions and any materials that they wish to disseminate.
  - Conference theme: The theme for this year's Conference is **Recreation management**.

### Programme

3. The conference will begin with a Review of the year, when we celebrate the achievements of the Team and partners. This will be followed by a Q and A session with delegates about anything they have heard, or any other matters they wish to raise about the National Landscape.
4. Work is underway to prepare a Recreation Management Strategy for Cannock Chase National Landscape, and the conference will be a timely opportunity to fine tune the Strategy's emerging themes. For context, we hope to have presentations from external speakers in the field of delivering outdoor recreation in protected landscapes. This will be followed by roundtable discussions and plenary feedback on relevant topics.

**Event management**

5. Cannock Chase National Landscape Team will be responsible for the programme content, promotion and event management. The conference will be promoted through all partners and stakeholders, the website and direct to CCNL newsletter subscribers.

**Recommendation**

6. The Committee notes the proposed arrangements for the Annual Conference 2026, and is invited to ask questions

## Item 11 Business Plan 2025-2026 – progress report

**Item for:** Information

**Author:** Ian Marshall, Team Leader

**Financial implications:** Business Plan activities are funded through AONB core funding provided by Defra, together with any externally funded programmes including: Capital Uplift, Access for All, Farming in Protected Landscapes programme.

**Recommendations:** The Committee notes progress achieved against the Business Plan, and is invited to ask questions.

### Context

1. Cannock Chase National Landscape AONB Management Plan 2025-2030 was adopted by the Joint Committee at its meeting on 10 March 2025. The Plan is structured around four Strategic Aims:

Nature  
Climate  
People  
Place

2. Eighteen objectives underpin these aims, and 60 cascading associated actions create a five-year work programme for the National Landscape Partnership to deliver.
3. A Business Plan sets out the Priority Activities for the Cannock Chase National Landscape Team for 2025-2026, showing how we will deliver our part of the AONB Management Plan and respond proactively to the challenges and opportunities affecting the National Landscape.
4. Delivery by the wider Partnership against the AONB Management Plan will be collated and reported separately (as agreed by the Joint Committee at its meeting on 14 July 2025).

### Delivery progress

5. Delivery against the individual Priority Activities in the Business Plan is set out in Appendix 1. Progress for each Priority Activity has a RAG status which provides an indication of progress, as follows:

 = ACTIVITY COMPLETED

 = ACTIVITY ON TRACK

 = SOME PROGRESS

 = ACTIVITY OFF TRACK, LITTLE OR NO PROGRESS

 =ACTIVITY NOT ABLE TO BE PROGRESSED

6. A brief summary of the progress is provided. Any other achievements relevant to the Management Plan Action are also recorded. The Business Plan also reports progress against a number of organisational objectives (for example, governance, resource management, communications).
7. The overview of progress for each of the four Strategic Aims is as follows:

Strategic Aim	Nos. of Priority Activities	Not able to be progressed	Little / no progress	Some progress	On course	Completed	Other
1. Nature	10	1/10 (10%)	n/a	n/a	9/10 (90%)	n/a	
2. Climate	6	1/6 (17%)	3/6 (50%)	n/a	2/6 (33%)	n/a	
3. People	20	1/20 (5%)	5/20 (25%)	n/a	14/20 (70%)	n/a	
4. Place	13	1/13 (8%)	2/13 (15%)	1/13 (8%)	7/13 (54%)	1/13	1
<b>TOTAL</b>	<b>49</b>	<b>4/49 (8%)</b>	<b>10/49 (20%)</b>	<b>1/49 (2%)</b>	<b>33/49 (65%)</b>	<b>1/49 (2%)</b>	<b>1</b>

### What we have achieved

8. The picture overall is positive, with significant progress having been achieved against the majority (67%) of the Priority Activities (34/49). Activities have been delivered across all 4 Strategic Aims. Most progress has been achieved against the Nature Strategic Aim, and least against Climate.
9. Activities have been delivered through a combination of staff resources, partner support, and funding provided by our core budget and Defra's Capital Uplift, Access for All Fund and Farming in Protected Landscapes Programme.
10. Little or no progress has been made against 20% of the Priority Activities (10/49), with a further 8% (not able to be progressed). Our ability to deliver has been checked in some instances by a combination of:
- Stretched resources of the CCNL Team and some of our partners
  - Limitations that Defra has set on how we can spend this year's capital uplift (specifically, what counts as capital expenditure). Consequently, we are having to deliver more activities ourselves, which will mean they will take longer to achieve; whilst others have had to be put on hold until an alternative means of delivery can be found.

### Recommendations

11. The Committee notes progress achieved against the Business Plan, and is invited to ask questions.

### Appendices (issued separately)

Cannock Chase National Landscape Business Plan 2025-2026. End-year progress review.

**Item 12****Date, time and venue of next meeting**

July 2026 TBC (Meeting and AGM)

December 2026 TBC (Meeting)

March 2027 TBC (Meeting)